From the Ground Up: A Leadership Workshop for Rural Animal Welfare

Hosted by Cole Wakefield - Rural Humane

8:00 AM − 5:00 PM

8:00 - 8:45 AM | Arrival, Coffee & Introductions

- Quick participant intros (name, org, one big challenge)
- Workshop overview and purpose
- Setting the tone: why rural work matters right now

8:45 – 9:30 AM | Session 1: How We Got Here – A Historical Lens on Animal Welfare

- From pounds to progress: Southern and rural shelter history
- How systems thinking helps us see the full picture
- The policies and myths we're still cleaning up

9:30 - 10:15 AM | Session 2: Shelter as Public Service

- Reframing the shelter as essential infrastructure
- Why fees and fines often fail
- How to make the financial case to officials and the public
- Interactive exercise: Craft a public service pitch for your shelter

10:15 - 10:30 AM | Break & Stretch

10:30 – 11:30 AM | Session 3: Spay & Neuter – The Backbone of Sustainable Animal Welfare

- Why sterilization is still central to population control and public trust
- Overcoming barriers: vet shortages, transport, cost
- Building partnerships: local vets, mobile units, regional collabs
- Creating a Vet of Record relationship to enable routine care
- Activity: Draft a 6-month achievable spay/neuter action plan for your org

11:30 AM – 12:15 PM | Session 4: Doing Your Best With Best Practices

- "Good Enough" vs. "Gold Standard" in housing, care, and operations
- Where to start when everything feels urgent
- Avoiding burnout through realistic planning

12:15 - 1:45 PM | Lunch

1:45 – 2:30 PM | Session 5: Housing, Enrichment & Operations that Reduce Suffering

- Affordable improvements that improve outcomes
- Housing stress: how to identify and fix it

• Enrichment and daily routine upgrades

2:30 - 2:45 PM | Break - Take a Walk, Make a Call

2:45 – 3:30 PM | Session 6: Building a Culture of Care & Community Trust

- Managing intake while maintaining compassion
- Creating clear communication channels with the public
- Training your staff and volunteers to speak with one voice

3:30 - 3:45 PM | Break - Grab a Drink, Breathe Deep

3:45 - 4:30 PM | Ask Me Anything: Unfiltered Q&A with Cole

- Honest answers to real-world questions
- Policy, politics, people, pets—whatever you need to ask
- Bring it all. We'll unpack it together.

4:30 - 5:00 PM | Closing & Commitments

- Share one commitment you'll take back to your organization
- Optional email list sign-up for future resources